# **Growth, Economic Development and Communities Performance Dashboard**

Financial Year 2014/15

September 2014

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## Appendix 1

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### **Guidance Notes**

#### **RAG RATINGS**

| GREEN | Performance has met or exceeded the current target           |
|-------|--------------------------------------------------------------|
| AMBER | Performance is below the target but above the floor standard |
| RED   | Performance is below the floor standard                      |

Floor standards are pre-defined minimum standards set in Strategic Priority Statements and represent levels of performance where management action should be taken.

## **DOT (Direction of Travel)**

| û                 | Performance has improved in the latest month/quarter |
|-------------------|------------------------------------------------------|
| Û                 | Performance has fallen in the latest month/quarter   |
| $\Leftrightarrow$ | Performance is unchanged this month/quarter          |

#### **Activity Indicators**

Activity Indicators representing demand levels are also included in the report. They are not given a RAG rating or Direction of Travel alert. Instead they are tracked within an expected range represented by Upper and Lower Thresholds. The Alert provided for Activity Indicators is whether they are in expected range or not. Results can either be in expected range (**Yes**) or they could be **High** or **Low**.

| Division                    | Director    | Cabinet Member |
|-----------------------------|-------------|----------------|
| <b>Economic Development</b> | David Smith | Mark Dance     |

Loan approval in the quarter to September 2014 was high for Expansion East Kent at £7.8 million, with the scheme ahead of target to approve sufficient loans to fully utilise the fund within the scheme lifetime. Loans approved for Tiger and Escalate at £8.9m in the quarter, was also ahead of the target trajectory with the funds expected to be fully utilised well before the scheme end date of March 2015.

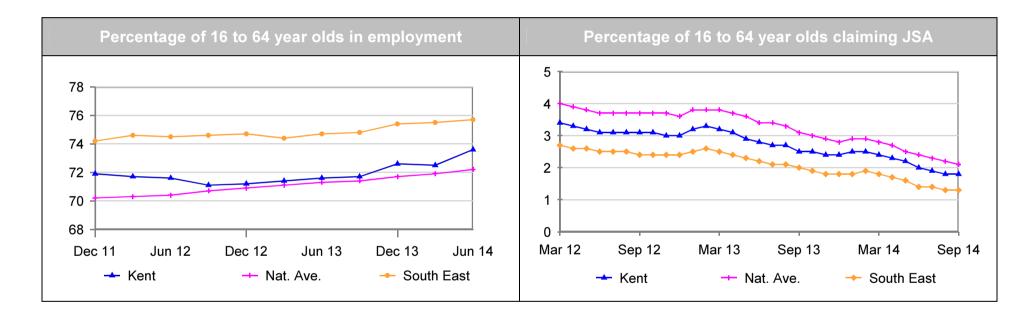
| Ref  | Performance Indicators                                                                                  | YTD   | YTD<br>RAG | YTD<br>Target | YTD<br>Floor | Pr. Yr.<br>YTD |
|------|---------------------------------------------------------------------------------------------------------|-------|------------|---------------|--------------|----------------|
| ED01 | Number of jobs committed to be created/safeguarded through RGF and KCC projects                         | 4,580 | GREEN      | 1,200         | 1,000        | 2,532          |
| ED02 | Expansion East Kent - percentage of funds with Board approval to progress to full contract (cumulative) | 90%   | GREEN      | 67%           | 62%          | N/a            |
| ED03 | TIGER and Escalate - percentage of funds with Board approval to progress to full contract (cumulative)  | 89%   | GREEN      | 67%           | 57%          | N/a            |

Data for all indicators are cumulative positions. ED01 is cumulative for the financial year and ED02 and ED03 are cumulative since the beginning of the schemes.

ED01 represents committed jobs based on loans provided and projects supported, including Regional Growth Fund schemes, Escalate, Marsh Million and the activity of Locate In Kent. Monitoring of delivery of these committed jobs for RGF will follow in future reports.

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|-----------------------------|-------------|----------------|
| <b>Economic Development</b> | David Smith | Mark Dance     |

The general state of the Kent economy continues to show good improvement with JSA claimant rates now down to levels not seen since 2008.



| Service Area                          | Head of Service | Cabinet Member |
|---------------------------------------|-----------------|----------------|
| Libraries, Registrations and Archives | Angela Slaven   | Mike Hill      |

| Ref   | Performance Indicators                                   | Latest<br>Quarter | Quarter<br>RAG | DOT                  | Year to<br>Date | YTD<br>RAG | Target<br>YTD | Floor<br>YTD | Prev. Yr.<br>YTD |
|-------|----------------------------------------------------------|-------------------|----------------|----------------------|-----------------|------------|---------------|--------------|------------------|
| LRA03 | Average number of e-books issued per day                 | 324               | GREEN          | 仓                    | 316             | GREEN      | 245           | 215          | 225              |
| LRA04 | Average number of daily online contacts to the service   | 2,613             | GREEN          | $\qquad \qquad \Box$ | 2,678           | GREEN      | 2,650         | 2,250        | 3,598            |
| LRA05 | Number of ceremonies conducted by KCC officers           | 2,563             | GREEN          | 仓                    | 4,346           | GREEN      | 3,700         | 3,300        | 4,041            |
| LRA06 | Customer satisfaction with Birth and Death Registrations | 97%               | GREEN          | \$                   | 97%             | GREEN      | 95%           | 90%          | New<br>Indicator |
| LRA07 | Customer satisfaction with ceremonies                    | 99%               | GREEN          | Û                    | 99%             | GREEN      | 98%           | 90%          | New<br>Indicator |
| LRA08 | Customer satisfaction with Libraries and Archives        | 92%               | AMBER          | \$                   | 92%             | AMBER      | 93%           | 90%          | New<br>Indicator |

LRA04 – Following the introduction of the new KCC web-site in April, the Libraries, Registration and Archives service reduced its number of web pages down to 33 from 952. This has led to more people finding the information they want first time and consequently there has been a reduction in the total number of online contacts. Core underlying systems such as access to our online reference sources have not shown a decrease in usage and there has been a increase in the percentage of on-line Registration bookings. The Targets for online contacts have been reduced to reflect the re-based online activity levels as a result of the new web-site format, with online activity reduced by 26% compared to the old web-site format in place last year.

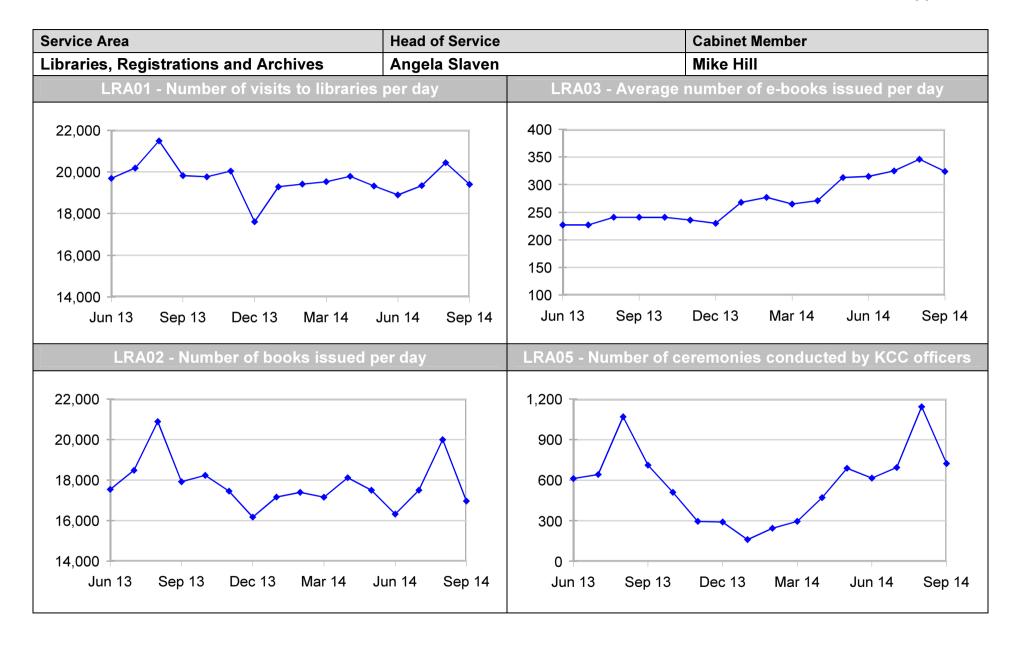
| Service Area                          | Head of Service | Cabinet Member |
|---------------------------------------|-----------------|----------------|
| Libraries, Registrations and Archives | Angela Slaven   | Mike Hill      |

The slow but relatively steady transfer from traditional library usage (physical visits and issues) to use of our online services continues. Visits to the end of September were 5% down on the same time last year and book issues were down 6%.

| Ref   | Activity Indicators                                               | Year to              | In       | Expected | Prev. Yr |        |     |
|-------|-------------------------------------------------------------------|----------------------|----------|----------|----------|--------|-----|
| Kei   | Activity indicators                                               | date expected range? | nate i · |          | Upper    | Lower  | YTD |
| LRA01 | Number of visits to libraries per day (includes mobile libraries) | 19,553               | LOW      | 21,184   | 19,605   | 20,577 |     |
| LRA02 | Number of books issued per day (includes audio- and e-books)      | 17,722               | LOW      | 19,539   | 18,092   | 18,933 |     |

Visits and book issues picked up the quarter to expected levels but remained behind expectations on a year to date basis. The figures were low for quarter one and was due to the move of business support activity from Kings Hill, Gibson Drive, to new smaller and more cost effective premises during quarter one. The move caused some disruption and new books were not sent to branches throughout quarter 1, which impacted on the volume of issues and visits.

As well as traditional library use, we provide a range of other uses for library buildings, many which involve volunteers from the community. Examples of this included in the quarter to June 2014, volunteers delivered Children's Storytime, and other similar events to 16,939 adults and children and Talk Time (a drop in coffee and chat session for 50+) to 6,087 attendees. These are just some of the additional community usage of library facilities which are currently provided.



| Division | Director   | Cabinet Member |
|----------|------------|----------------|
| Sports   | Paul Crick | Mike Hill      |

| Ref   | Performance Indicators                    | Year to<br>Date | YTD<br>RAG | Target<br>YTD | Floor<br>YTD | Prev. Yr.<br>YTD |
|-------|-------------------------------------------|-----------------|------------|---------------|--------------|------------------|
| EPE09 | Sports – Income levered into Kent (£000s) | 2,007           | GREEN      | 1,250         | 750          | 5,187            |

| Division         | Director    | Cabinet Member |  |
|------------------|-------------|----------------|--|
| Arts Development | David Smith | Mike Hill      |  |

| Ref  | Performance Indicators                         | Year to<br>Date | YTD<br>RAG | Target<br>YTD | Floor<br>YTD | Prev. Yr.<br>YTD |
|------|------------------------------------------------|-----------------|------------|---------------|--------------|------------------|
| ED04 | Funding levered into Arts and Culture (£000's) | 2,159           | GREEN      | 1,153         | 961          | 1,117            |